



# THE TACTICAL GUIDE FOR **BUILDING A PMO**

**TAKE YOUR PMO  
INTO THE FUTURE**

Understand the Latest PMO Models  
Build on Industry-Leading PMO  
Implement Best Practices and Tools

**BY WILLIAM DOW, PMP**

# The Tactical Guide Building Pmo

**Gerhard Ortner, Betina Stur**



## **The Tactical Guide Building Pmo:**

*The Tactical Guide for Building a PMO* William Dow, 2012-08-30      *The PMO Lifecycle: Building, Running, and Shutting Down* William Dow, 2017-06-08 The PMO Lifecycle Building Running and Shutting Down will provide PMO Managers Portfolio Program and Project Managers with the knowledge and skills to Build Run and Shutdown a PMO No other text on the market will take you through the steps of the PMO lifecycle This book covers the step by step process of building implementing running and shutting down a PMO This book covers Building industry leading PMO Building an Agile PMO Running the day to day operations of the PMO Shutting down PMOs in an organized and structured manner Dashboard and Reporting using the latest tools      **The PMOSIG's Program Management Office Handbook** Craig J. Letavec, Dennis Bolles, 2011 This handbook developed by the Project Management Institutes Program Management Office Specific Interest Group PMOSIG provides practical guidance to the project Management and PMO community on a variety of topics in the areas of PMO Strategic and Tactical Management PMO Governance PMO Services PMO Set up and Execution and PMO Performance and Maturity It features insightful contributions from more than 20 subject matter experts successful practitioners distinguished authors and thought leaders with a variety of backgrounds and experiences from around the World The authors include best practices and case studies for successfully aligning PMOs to business objectives and delivering benefits ROI as well as numerous proven tools templates policies procedures standards methodologies and processes for successfully developing and managing PMOs and for expanding their scope of services      **Managing Technology-Based Projects** Hans J. Thamhain, 2014-03-12 A GUIDE TO EFFECTIVE PROJECT MANAGEMENT IN TECHNOLOGY BASED FIRMS Used effectively project management can increase a firm s market share product quality and customer satisfaction Though technology based companies place themselves at a competitive disadvantage if they neglect this strategic tool many overlook project management s benefits because they see themselves as continuously adapting organizations In reality this role makes project management even more vital Managing Technology Based Projects imparts the latest approaches and tools essential to lead a successful technology based project It outlines the practical integration of project management with four key areas strategic alignment of projects within the enterprise the project management process and its organizational support system invaluable tools and techniques and the individual and group leadership within a project s organization Complete with examples of industrial applications the book includes Methods for defining key performance indicators and assessing project management process effectiveness Suggestions for fine tuning and continuous improvement Practical case scenarios discussion topics end of chapter reviews and exercises Attention to project management as it applies to a globalized business No one in a managerial role should be without Thamhain s expert advice This guidebook is your road map to successfully incorporating enterprise project management into technology based work      *The Complete Project Management Office Handbook* Gerard M. Hill, 2004-08-02 Today s project managers find

themselves in the dual roles of technical expert and business leader As project management has evolved the need has emerged for an organizational entity to manage complexities and ensure alignment with business interests A project management office PMO coordinates technical and business facets of project management and achieves the goals of oversight control and support within the project management environment The Complete Project Management Office Handbook identifies the PMO as the essential business integrator of the people processes and tools that manage or influence project performance This book details how the PMO applies professional project management practices and successfully integrates business interests with project goals regardless of whether the scope of the PMO is limited to managing specific projects or expanded to the level of a full business unit People at all levels of the project and business spectrum will benefit from this volume The Handbook focuses on how to establish PMO functionality to meet the requirements of project stakeholders It presents 20 pertinent PMO function models providing guidance for developing PMO operating capability that is applicable to any organization It also presents these functions relative to five stages of progressive PMO development along a competency continuum demonstrating potential PMO growth from simple project control up through its alignment within a strategic business framework

**Acquisition Strategy Guide**, 2000-02 4th edition Prepared under contract GS 35F 4033G Provides information that Program Managers should find useful in structuring developing and executing an acquisition strategy

**It Professional's Guide to Project Management**, 1995

**Implementing IT Governance - A Practical Guide to Global Best Practices in IT Management** Gad Selig, 2008-04-12 The issues opportunities and challenges of aligning information technology more closely with an organization and effectively governing an organization's Information Technology IT investments resources major initiatives and superior uninterrupted service is becoming a major concern of the Board and executive management in enterprises on a global basis An integrated and comprehensive approach to the alignment planning execution and governance of IT and its resources has become critical to more effectively align integrate invest measure deploy service and sustain the strategic and tactical direction and value proposition of IT in support of organizations Much has been written and documented about the individual components of IT Governance such as strategic planning demand portfolio investment management program and project management IT service management and delivery strategic sourcing and outsourcing performance management and metrics like the balanced scorecard compliance and others Much less has been written about a comprehensive and integrated IT Business Alignment Planning Execution and Governance approach This new title fills that need in the marketplace and gives readers a structured and practical solutions using the best of the best principles available today The book is divided into nine chapters which cover the three critical pillars necessary to develop execute and sustain a robust and effective IT governance environment leadership and proactive people and change agents flexible and scalable processes and enabling technology Each of the chapters also covers one or more of the following action oriented topics demand management and alignment the why and what of IT strategic planning

portfolio investment management decision authority etc execution management includes the how Program Project Management IT Service Management with IT Infrastructure Library ITIL and Strategic Sourcing and outsourcing performance risk and contingency management e g includes COBIT the balanced scorecard and other metrics and controls and leadership teams and people skills      **The Pragmatist's Guide to Corporate Lean Strategy** Michael Nir,2018-04-07

Use this practical step by step guide on lean agile strategy to harness technological disruption at your large business to successfully advance your business rather than suffer a loss of business The lean agile enterprise concept is demystified and translated into action as the author shares his experience with both success and major failure in areas such as healthcare insurance major airline manufacturing financial services education and big data The author shares the good the bad and the ugly of enterprise level adoption of lean startup practices what we call a lean corporation The book provides step by step instructions specifically targeted to technologists in multiple roles from CEO to a developer on the ground on how to build a lean agile corporation and avoid common traps Building on the experience of the lean startup framework of Steven Blank and Eric Reis this book takes these concepts to the enterprise level by providing tips and best practice guidelines sharing horror stories and common anti patterns in a fun and engaging way What You ll Learn Discover how you can contribute to your company as it becomes a lean agile corporation and survives technological and digital disruption Beat Facebook Amazon Apple and Google at their own game by using methods they use to quickly experiment with new services and features Understand how to advance your career in a lean startup framework Know how you can trace your company s success to your daily work Who This Book Is For Those in technology and business who are interested in strategy business agility management execution new technologies and in the future of the business world      **Gerenciando Projetos Híbridos com**

**WBS3D** Fernando Mondadori,2025-05-14 A primeira metodologia de gerenciamento de projetos 100% híbrida Se voc enfrenta desafios em entregar resultados efetivos com as metodologias atuais devido sua incompatibilidade com as complexidades dos seus projetos ou se est lutando para se adaptar aos modelos híbridos Frankenstein compostos por fragmentos de metodologias geis mescladas com ferramentas preditivas indicativo de que o momento apropriado para avançar a uma metodologia híbrida nativa A WBS3D desenvolvida e refinada ao longo dos maiores projetos nas últimas duas décadas uma metodologia híbrida estruturada em dimensões Ela oferece a habilidade de se adaptar a todos e processos mais preditivos como o modelo waterfall enquanto simultaneamente fornece técnicas adaptativas e geis para gerenciar a dinâmica da mudança de escopo Sendo a primeira metodologia de gestão de projetos fundamentada em princípios híbridos o livro apresenta conceitos inovadores sobre engenharia de projetos e a interação entre todos os geis e preditivos Ele introduz conceitos como pontos de articulação Diagrama A A planejamento por estágios graus de incerteza entre outros que permitem a compreensão e implementação de uma variedade de metodologias O livro também oferece uma abordagem construtiva e acessível em 17 capítulos repletos de ilustrações estudos de caso exemplos práticos e analogias Ele guia profissionais iniciantes ao

conhecimento sobre gerenciamento de projetos ao mesmo tempo que possibilita aos profissionais mais experientes aprimorar suas habilidades por meio de uma leitura independente disponibilizando um conjunto robusto de ferramentas e técnicas

Realizing Strategy through Projects: The Executive's Guide Carl Marnewick, 2018-01-02 Executives should not necessarily know the intricacies of project management but they should know how project management as a discipline can benefit the organization in implementing its strategies and realizing its vision The only way that executives can effectively apply project management to realize these goals is to have sound knowledge of the project management discipline The purpose of this book is to provide executives with a comprehensive overview of the discipline of project management It focuses on the benefits of project management to an organization The goal is to provide executives with a view as to how project management can deliver organizational strategies The various chapters focus on specific aspects within the project management discipline and how each aspect should be managed from a business perspective The book covers the entire spectrum of project management from a management and leadership perspective The focus is not necessarily on what needs to be done from a project management perspective but on what organizations and senior executives can do to facilitate projects The book covers The value of project management Project management as a strategic enabler Project program and portfolio management The role of the project management office in the successful delivery of projects programs and portfolios The benefits of project deliverables bring Sustainability of the organization Governance and the role of the project sponsor The book concludes with a comprehensive portfolio program and project management framework This holistic framework enables organizations to achieve value from project management and realize strategic goals IT STRATEGY AND MANAGEMENT SANJIVA SHANKAR DUBEY, 2010-11-25 This textbook now in its second edition continues to provide a thorough understanding of the concepts and applications of IT strategy and management The book gives an in depth study of the information technology as a strategic resource the need for a strategic approach for its management and the necessity of its alignment with business strategy It explains how to prepare an effective plan for the implementation of information strategy The book also describes how to evaluate the impact of IT on organizations and their workforce and how to measure returns on IT investment It also covers recent developments in IT management such as ITIL Information Technology Infrastructure Library IT service management MOF Microsoft Operations Framework COBIT and standards such as ISO 20000 and B527001 which are currently being practised by the industry but need more dissemination in the academic arena This well structured and clearly written book is designed for the students of MBA MCA BE IT and other graduate courses In addition IT Professionals who need to update their knowledge continuously for their professional growth will also find the book quite handy The book has received wide patronage as textbook and reference book by several leading MBA schools and technical universities for courses such as Information Management MIS IT ITES Management ITSM and Computers in Management or IT for the Management of Enterprise What is New to This Edition Contains an entirely a new chapter on

Computer Ethics Intellectual Property Rights and Cybercrime Incorporates two new cases on Indian Telecom IT Dream IT and MG Retail A Case of Missing e in Retail Provides multiple choice questions with answers for a better grasp of the concepts discussed     **The Project Manager's Guide to Health Information Technology Implementation** Sue M. Houston, MBA, RN-BC, PMP, CPHIMS,2011     **Creating the Project Office** Randall L. Englund,Robert J. Graham,Paul C. Dinsmore,2003-02-03 Creating the Project Office is written for managers who are searching for ways to transform their organizations into more effective and efficient project based workplaces As this important book reveals there is no more effective way to make that change than to create a project office tailored to the needs of the organization While a project office model leads to better products from projects it is also a vehicle for generating overall organizational change by transforming the organization from function based to project based This model incorporates projects into the very fabric of the organizational strategy and revitalizes organizations creates competitive advantage and increases shareholder value

**Test and Evaluation Management Guide** ,2001     New Strategy Models in Digital Entrepreneurship Yazıcı, Ayşe Meriç,Albattat, Ahmad,Valeri, Marco,Hassan, Viana,2024-08-09 The changing digital landscape has many organizations grappling with the challenge of adapting to unprecedented changes and innovation The absence of a universally accepted definition of digital strategy exacerbates the complexity leaving leaders uncertain about how to navigate this journey Inertia becomes an untenable response to the urgent questions organizations face in a digitized world how to seize digital opportunities mitigate threats and transform traditional values into digital assets New Strategy Models in Digital Entrepreneurship emerges as the definitive solution for academic scholars seeking clarity and guidance in the realm of digital strategy The book offers a comprehensive collection of papers that explore traditional paradigms contemporary approaches and innovative research methodologies It serves as a beacon for practitioners academicians postgraduate and undergraduate students and librarians providing a roadmap for formulating and executing robust digital strategies From theoretical foundations to the application of innovative business models the book presents a holistic approach to navigating the complexities of digital transformation     *The Project Management Office* Gerhard Ortner,Betina Stur,2024-07-01 In project oriented companies Project Management Offices PMO play an important sometimes central role in aligning and efficiently directing the company s project management activities These result in organization specific structures with varied tasks functions and organizational frameworks The project management profession is subject to changes and new developments such as agil sustainability or new and evolving roles which present challenges for present and future PMO This book aims to provide a concise overview of the opportunities offered by PMO and the various implementation approaches The fourth edition has been expanded to include information on integrating AI technologies and project governance structures along with two additional case studies on PMO implementation     **Portfolio Management** Ginger Levin, PMP, PgMP,John Wyzalek, PfMP,2014-10-15 Recognizing the importance of selecting and pursuing programs projects and operational work

that add sustainable business value that benefits end users the Project Management Institute PMI issued its first Standard on Portfolio Management in 2006 In 2014 it launched the Portfolio Management Professional PfMP credential which several of the experts who contributed to this book earned to recognize the advanced expertise required of practitioners in the field Presenting information that is current with The Standard for Portfolio Management Third Edition 2013 Portfolio Management A Strategic Approach supplies in depth treatment of the five domains and identifies best practices to ensure the organization has a balanced portfolio management that is critical to success Following PMI s standard the book is organized according to its five domains strategic alignment governance portfolio performance management portfolio risk management and portfolio communications management Each chapter presents the insight of different thought leaders in academia and business Contributors from around the world including the Americas Europe the Middle East Africa and Australia supply a global perspective as to why portfolio management is essential for all types of organizations They provide guidelines examples and models to consider along with discussion and analysis of relevant literature in the field Most chapters reference PMI standards complement their concepts and expand on the concepts and issues that the standards mention in passing or not at all Overall this is a must have resource for anyone pursuing the PfMP credential from PMI For executives and practitioners in the field it provides the concepts you will need to address the ever changing complexities that impact your work This book is also suitable as a textbook for universities offering courses on portfolio management

*Handbook of Research on Effective Project Management through the Integration of Knowledge and Innovation* Jamil, George Leal,Lopes, Sérgio Maravilhas,Malheiro da Silva, Armando,Ribeiro, Fernanda,2015-01-31 The field of project management experiences conceptual technological and decision issues when projects are created implemented and executed without the needed strategic connection It is important to improve the connection between knowledge management and project management practices The Handbook of Research on Effective Project Management through the Integration of Knowledge and Innovation bridges the gap between knowledge management and project management practices by providing both classical and modern views on their relationship Discussing principles practices methods and real case studies this book describes the importance of aligning projects with a knowledge based strategic plan to the benefit of practitioners professionals scholars and researchers in the fields of management and information science

**Project Management Best Practices: Achieving Global Excellence** Harold Kerzner,2018-03-20 The comprehensive guide to project management implementation updated with the latest in the field Project management has spread beyond the IT world to become a critical part of business in every sphere built on efficiency analysis and codified practice professional project management leads to the sort of reproducible results and reliable processes that make a business successful Project Management Best Practices provides implementation guidance for every phase of a project based on the real world methodologies from leading companies around the globe Updated to align with the industry s latest best practices this new Fourth Edition includes new discussion on Agile and



Scrum tradeoffs and constraints Portfolio PMO tools and much more Get up to date information on the latest best practices that add value at every level of an organization Gain insight from more than 50 project managers at world class organizations including Airbus Heineken RTA IBM Hewlett Packard Sony Cisco Nokia and more Delve deeper into implementation guidance for Agile Scrum and Six Sigma Explore more efficient methodologies training measurement and metrics that boost organization wide performance Adopt new approaches to culture and behavioral excellence including conflict resolution situational leadership proactive management staffing and more Ideal for both college and corporate training this book is accompanied by an Instructor s Manual and PowerPoint lecture slides that bring project management concepts right into the classroom As the field continues to grow and evolve it becomes increasingly important to stay current with new and established practices this book provides comprehensive guidance on every aspect of project management with invaluable real world insight from leaders in the field

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