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scientists Managing Quality Fads Robert E. Cole, 1999-02-04 Can managers learn from fads That is the guestion Robert Cole addresses in this insightful book about the various factors supporting and inhibiting organizational learning A longtime student of the Japanese and American quality movements Cole focuses on the response of American industry to the challenge posed in the early 1980s by high quality goods from Japan While most American managers view this challenge as slowly but successfully met many academics see the quality movement that emerged from it as just another fad In seeking to reconcile these two views Cole explores the reasons behind American industry's slow response to Japanese quality arguing that a variety of institutional factors inhibited management action in the early 1980s. He then describes the reshaping of institutions that allowed American companies to close the quality gap and to achieve sustained quality improvements in the 1990s Hewlett Packard serves as an example of a company that made this institutional transition more effectively than most Cole describes Hewlett Packard's successful strategies while also pointing out the serious problems that it and other companies face as they attempt to adapt improve and go beyond Japanese practices He also uses Hewlett Packard an exemplar of the highly decentralized company to explore effective strategies for the creation dissemination and implementation of knowledge Unprecedented as a scholarly treatment of the quality movement Managing Quality Fads provides several important lessons for those interested in management decision making under conditions of uncertainty and organizational transformation in a rapidly changing business environment Control Science and Technology for the Progress of Society: a. Appropriate technology and education and economic management. b. Biological, medical, and environmental systems International Federation of Automatic Control. World Congress, 1982 Tool and Manufacturing Engineers Handbook: Continuous Improvement Charles Wick, Ramon Bakerjian, Society of Manufacturing Engineers, 1983 Part of the renowned TMEH Series the book contains hundreds of practical new ways to make continuous improvement work and keep on working quality management guidelines quality and productivity improvement ideas cost reduction tips continuous process improvement plus how to use world class techniques such as TPM TQM benchmarking JIT activity based costing improving customer supplier relationships and more You ll also learn from best practices examples for quality training teamwork empowerment self assessment using Baldrige Quality Award criteria ISO 9000 audits and certification and more Assess and Analyze Charles Protzman, Fred Whiton, Joyce Kerpchar, 2022-12-30 Lean is about building and improving

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