

AGILE SCRUM MASTER

Certification Training Program



Scrum Master Foundation Agile Training

Sandor A. Nagy

Scrum Master Foundation Agile Training:

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is recommended al times a day Continuous Deployment release continuously or as often as possible Continuous Feedback seek feedback from stakeholders during all lifecycle stages The DevOps practices covered in this certification are derived from the Three Ways The First Way is to enable the work to move fast from left to right from Development to Operations to the customer The Second Way is to enable feedback to go fast from right to left from all stakeholders back into the value stream The Third Way is to enable learning by creating a high trust culture of experimentation and risk taking Moreover the crucial subjects of security in all stages and maintaining compliance during change are covered The certification has been developed in cooperation with experts in the DevOps work field Recommended per knowledge Pre knowledge of Agile Lean and or IT Service Management for instance through the EXIN Agile Scrum Foundation exam LITA Lean IT Foundation exam or EXIN IT Service Management Foundation based on ISO IEC 20000 exam is recommended Agile Readiness Thomas P. Wise, Reuben Daniel, 2016-03-16 Agile Readiness is designed to provide guidance to the manager or business leader in establishing a successful environment to enable fast moving agile and lean project methods focused on business systems transformation Agile and lean offer huge potential as methods for reducing risk and costs delivering early benefits and ensuring IT projects genuinely deliver the business transformation benefits that they promise at the outset The conundrum for many organizations is that without a change of organizational culture agile and lean methods are very unlikely to be adopted successfully in traditional organizations Thus the struggle that many if not most managers and executives face is not in how agile or lean development works but in how to make agile and lean methods successful when working beyond software development Thomas P Wise and Reuben Daniel provide a clear view of the struggles and remedies Their text uses simple ground floor experiences to illustrate the practices and behaviors necessary to create highly successful and effective agile and lean business systems transformation teams In this book the reader will discover organizational strategies that build strong teams an environment of trust and project selection and planning strategies to create an environment of enablement in which agile and lean teams thrive Agile focus in governance Jeroen Venneman, Marjolijn Feringa, 2020-10-15 Are you member of either the management team or the board and do you see the need to adapt your organization to Agile Do you intend to make the organization more agile Are you a coach helping organizations in the transformation to becoming more agile And are you planning to support this transition using a bottom up or top down approach In this pocket guide you will find a practical approach on how to handle this Governing an organization in a fast changing world And all this although the issues of the day require a lot of your attention and can distract you from the results you want to achieve The authors consider how to operationalize the organization s strategic goals and consequently the governance of the entire organization. The authors start from the position of Clarifying what has to be achieved in the next quarter in order to achieve the strategic goals Introducing a system of short cyclical adjustments with which you can respond to changing demand from customers or emerging laws and regulations Working closely together as management team or

board towards the long term strategic goals and preventing everyone within the organization from following their own goals Bringing more focus on the operationalization of the strategy less fire fighting and greater emphasis on fire prevention Getting a clear picture of what prevents your employees from doing their jobs effectively Will you succeed in removing the barriers holding back your organization The core message of this pocket guide is application of the FOCUS board This is a visual approach to management and a strong tool for governing the organization When this is applied it will result in collaboration between all layers of the organization enable short cyclical adjustment and provide a clear focus on achieving the strategic goals The Scrum Master Guide Fred Heath, 2024-12-06 Master Scrum with confidence and go from beginner to exam ready with real world scenarios and expert tips to help you pass both Scrum Master Level I and II certification exams Key Features Understand Scrum and Agile concepts and learn how to apply them effectively in your organization Develop practical skills to tackle the real world challenges and demands of the Scrum Master role Reinforce your knowledge with exam style guiz guestions at the end of each chapter Purchase of the print or Kindle book includes a free PDF eBook Book Description Curious why so many organizations rely on Scrum and what makes Agile so effective Learn from seasoned software engineer and Scrum expert Fred Heath everything you need to become a certified Scrum Master With over two decades of experience across the software development lifecycle Fred brings invaluable insights from his extensive work in Scrum both as a Scrum Master and developer In this updated guide he not only takes you from Scrum basics to mastery but also offers practical real world knowledge to help you become an effective Scrum Master The first part of the book introduces the Scrum fundamentals and prepares you for Level I certification covering the importance of Scrum team structure the benefits of well planned sprints and how to create and manage sprint and product backlogs The second part elevates your skills to the Level II certification standard exploring advanced topics such as Scrum anti patterns scaling Scrum and how to support developers and product owners Each chapter concludes with quizzes to reinforce the concepts you ve learned The book wraps up with exam preparation tips and myth busting strategies to give you a competitive edge in passing your Scrum Master exams By the end of this book you ll be proficient as a Scrum Master ensuring you won t fall behind in an ever increasingly agile world What you will learn Understand the benefits of Agile development and the application of Scrum values Discern the roles and accountabilities of Scrum Team members Conduct Scrum events and manage Scrum artifacts effectively Recognize Scrum anti patterns and implement best practices to prevent them Master techniques and tools for effective planning and forecasting Discover when and how to provide support to the Scrum Team as a Scrum Master Familiarize yourself with the format of certification exams to prepare for success Who this book is for Assuming no prior knowledge of Scrum this book is for professionals who want to build a strong foundation in Scrum and subsequently master it to pass the Scrum Master I and II certification exams Ideal for product owners project managers software developers and tech leaders it s an essential guide for anyone looking to stay relevant in an Agile world and become

a certified Scrum Master **Agile Project Management For Dummies** Mark C. Layton, Steven J. Ostermiller, Dean J. Kynaston, 2025-07-09 Put agile techniques into practice to boost your efficiency and effectiveness Agile Project Management For Dummies introduces you to the planning and execution approaches that can help you complete projects more quickly with higher quality and using fewer resources For companies in any industry not just software development agile project management reduces waste and increases transparency while addressing customers ever changing requirements This book lays out the principles and practices of agile techniques in jargon free language that anyone can understand You ll learn all the important terms tools and concepts so you can infuse agility into your projects right away Create a product roadmap and prepare for product launches with ease thanks to this Dummies guide Discover why agile techniques are so popular with many of the world's most successful businesses. Use agile principles to manage the scope time cost team dynamics quality and risk of any project Learn how Inclusion makes organizations more agile and create an agile friendly culture of flexibility and productivity within your team and organization Explore how the agile world is changing with new developments like artificial intelligence Agile Project Management For Dummies is great for project and product managers as well as anyone in any industry who wants get up to speed on how to be more agile Agile and Lean Service-Oriented Development: Foundations, Theory, and Practice Wang, Xiaofeng, Ali, Nour, Ramos, Isidro, Vidgen, Richard, 2012-11-30 Challenges in unpredictable markets changing customer requirements and advancing information technologies have lead to progression towards service oriented engineering and agile and lean software development These prevailing approaches to software systems provide solutions to challenges in demanding business environments Agile and Lean Service Oriented Development Foundations Theory and Practice explores the groundwork of service oriented and agile and lean development and the conceptual basis and experimental evidences for the combination of the two approaches Highlighting the best tools and guidelines for these developments in practice this book is essential for researchers and practitioners in the software development and service computing fields Certified ScrumMaster Exam Preparation Azhar ul Hague Sario, 2025-03-19 Hey there aspiring Scrum Masters this book s your golden ticket to acing the Certified ScrumMaster exam and mastering the art of Scrum Let me walk you through what Certified ScrumMaster Exam Preparation is all about It s a 17 chapter journey packed with everything you need to know from the deep philosophical roots of Agile and Scrum to the nitty gritty of leading teams and transforming organizations. Think of it as your friendly no nonsense guide blending history practical tips real world examples and research to make Scrum click for you Whether you re new to Agile or leveling up your skills this book s got your back So what s inside Chapter 1 dives into Agile s origins think Toyota s lean manufacturing and unpacks the Agile Manifesto with cool case studies from companies like Spotify Then there s Scrum s cultural vibe with its five values shaking up workplaces and empirical thinking explained through healthcare IT scenarios Chapter 2 is all about building killer Scrum Teams perfect sizes shared ownership and self organization tricks from fintech and gaming The Scrum Master's role Chapter

3 breaks it down with aerospace examples and servant leadership vibes Developers get love in Chapter 4 with prototyping tales while Chapter 5 crowns the Product Owner as the value champ with healthcare app wins Sprint Planning in Chapter 6 Daily Scrums in Chapter 7 Reviews in Chapter 8 and Retrospectives in Chapter 9 bring the Scrum events to life with logistics gaming and biotech stories Chapter 10 digs into artifacts like the Product Backlog and later chapters tackle facilitation technical debt and even scaling Scrum for big players like global retailers Now why pick this book over others It's not just another dry exam prep it s your competitive edge While other guides might skim the surface or drown you in jargon this one connects the dots with fresh real world examples think e commerce platforms nonprofits and aerospace projects It s loaded with research from IEEE Harvard Business Review and more so you re not just memorizing you re understanding Other books might skip the why behind Scrum or leave out the messy stuff like technical debt and organizational resistance this one tackles it head on with practical fixes It s like having a mentor who s been there blending theory with stories you won t find anywhere else Plus it's written in a way that feels like we re chatting over coffee not lecturing from a podium You ll walk away ready for the exam and ready to rock Scrum in the real world How s that for a win Being Agile Mario E. Moreira, 2013-10-01 Being Agile is your roadmap to successfully transforming your organization to an Agile culture Veteran agile coach Mario Moreira teaches new adopters how to implement a robust Agile framework to derive from it the maximum business benefit in terms of customer value revenue and employee engagement Agile is a ubiquitous watchword in the corporate world but only a minority of companies understand and practice what they pay lip service to Too many content themselves with half baked approximations such as Fragile fragile Agile ScrumBut Scrum but not the practices and Scrum Fall mini waterfalls in the sprints Moreira shows maturing early adopters how to bridge the chasm between going through the motions of doing Agile and genuinely being Agile After a high level synopsis of Agile s values and principles methodologies including Scrum Kanban DSDM Leam VFQ and XP and roles Moreira plunges into the nitty gritty of how to apply the ready implement coach and hone RICH deployment model to all phases of a project in such a way as to embody and inculcate agile values and principles at the team level and promote agile transformation across your organization s culture What you ll learn Agile professionals project managers and middle senior and executive management in software engineering and development divisions and enterprises who read this book will learn how to Evaluate team candidates for traits skills behavior and attitudes diagnostic of an Agile mindset Set up Agile planning tools and framework Map stakeholder engagement Validate ongoing application of Agile best practices Adapt Scrum teams and techniques for various needs and conditions Who this book is for The primary readership for this book comprises Agile professionals product managers and middle senior and executive management in software engineering and development divisions and enterprises The secondary readership includes business analysts agile and software configuration managers Table of Contents Getting Started Crossing the Agile Chasm Business Benefits of Being Agile Importance of Customer Engagement Importance of Employee Engagement

Foundations of Agile Ready Implement Coach Hone RICH Deployment Framework Motivations for Moving to an Agile Culture Achieving an Agile Mindset Evaluating Executive Support and Team Willingness Treating Agile as a Transformation Project Adapting to Agile Roles and Responsibilities Evaluating Agile Engineering and Team Capability Establishing Agile Measures of Success Constructing a Scalable Agile Framework Establishing an Agile Education Program Creating a Customer Validation Vision Writing User Stories and Grooming the Backlog Working with Story Points Velocity and Burndowns Constructing Done Criteria to Promote Quality Considering Agile Tools within an ALM Framework Implementing Coaching and Honing Activities Adapting Governance and Performance Reviews Three Case Studies in Adopting Agile Manufacturing Terra Vanzant-Stern, PhD,2025-06-30 Lean Manufacturing the production method first popularized by Toyota has often been reduced to charts and tools by many US manufactures they ve abandoned the original intent of the methodology Many of the concepts and theories have becomes misconstrued but systems such as Kanban a Japanese concept used in Just in Time manufacturing and applying core Lean principals to manufacturing remain valid today This book promotes Leaner Manufacturing as next generation thinking involving the manufacturing process It considers transformative tools that still work well such as value stream mapping and considers the manufacturing process as well as design theory Leaner Manufacturing simplifies current manufacturing terms including the four categories of manufacturing casting molding machining joining and shearing forming in layman s terms This simplification creates an opportunity for invention and the process for applying and securing a patent would also be included In addition Leaner Manufacturing covers how to improve modernize Kaizen Events Rapid Improvement Events Value Stream Mapping Processes and Kanban practices as well as shows the power of using Agile Scrum practices and easier Lean Analytics Essentially Leaner Manufacturing simplifies the valid concepts of Lean Manufacturing as well as manufacturing in general to make various processes easier and less expensive to implement It shows how to make Kaizen Events Rapid Improvement Events more effective And it provides a way for leaders to ensure buy in from their teams and stakeholders and provide for a motivated and inspired workforce

Strategic Growth Dr Syed Tariq Hashmi, 2025-07-11 In today s fiercely competitive landscape sustainable success is not just desired it s essential In Strategic Growth Mastering the Art of Business Management Dr Tariq Hashmi unveils the critical insights and actionable frameworks necessary to navigate market complexities and drive enduring growth This essential guide goes beyond conventional wisdom offering a fresh perspective on optimizing strategy fostering innovation and building resilience Unlock the secrets to transforming challenges into opportunities and positioning your organization for unparalleled long term success *Project Management Internship* Manish Soni, 2024-11-13 Welcome to Project Management Internship Book In today s fast paced ever changing business environment the ability to manage projects effectively has emerged as a critical competency sought after across a myriad of sectors roles and geographical boundaries As the globalization of commerce intensifies and technologies continue to evolve at a breakneck speed project management has transformed from a

specialized skill to a universal language of getting things done It's against this backdrop that this book aims to offer an extensive and comprehensive exploration into the wide reaching discipline of project management In it you ll find a curated amalgamation of methodologies ranging from the structured rigidity of traditional frameworks like Waterfall and PRINCE2 to the fluid adaptability of modern approaches such as Agile Scrum and Lean Whether you are a veteran project manager with years of successful projects under your belt or a fledgling newcomer still navigating the intricate terminologies and methodologies this book promises to serve as an invaluable resource Designed to meet the needs of a broad audience the book delves deep into various aspects of planning executing monitoring and closing projects It seeks to offer something for everyone be it fine tuning the soft skills that are often the make or break factors in a project s success or understanding the quantitative techniques for risk assessment and mitigation Illustrated with case studies drawn from various industries and interviews with seasoned professionals this guide offers real world insights and practical examples that enrich the theory adding an extra layer of understanding that can only be gained from hands on experience AI-Powered Productivity Dr. Asma Asfour, 2024-07-29 This book AI Powered Productivity aims to provide a guide to understanding utilizing AI and generative tools in various professional settings. The primary purpose of this book is to offer readers a deep dive into the concepts tools and practices that define the current AI landscape From foundational principles to advanced applications this book is structured to cater to both beginners and professionals looking to enhance their knowledge and skills in AI This book is divided into nine chapters each focusing on a specific aspect of AI and its practical applications Chapter 1 introduces the basic concepts of AI its impact on various sectors and key factors driving its rapid advancement along with an overview of generative AI tools Chapter 2 delves into large language models like ChatGPT Google Gemini Claude Microsoft s Turing NLG and Facebook's BlenderBot exploring their integration with multimodal technologies and their effects on professional productivity Chapter 3 offers a practical guide to mastering LLM prompting and customization including tutorials on crafting effective prompts and advanced techniques as well as real world examples of AI applications Chapter 4 examines how AI can enhance individual productivity focusing on professional and personal benefits ethical use and future trends Chapter 5 addresses data driven decision making covering data analysis techniques AI in trend identification consumer behavior analysis strategic planning and product development Chapter 6 discusses strategic and ethical considerations of AI including AI feasibility tool selection multimodal workflows and best practices for ethical AI development and deployment Chapter 7 highlights the role of AI in transforming training and professional development covering structured training programs continuous learning initiatives and fostering a culture of innovation and experimentation Chapter 8 provides a guide to successfully implementing AI in organizations discussing team composition collaborative approaches iterative development processes and strategic alignment for AI initiatives Finally Chapter 9 looks ahead to the future of work preparing readers for the AI revolution by addressing training and education career paths common fears and future trends in the workforce The

primary audience for the book is professionals seeking to enhance productivity and organizations or businesses For professionals the book targets individuals from various industries reflecting its aim to reach a broad audience across different professional fields It is designed for employees at all levels offering valuable insights to both newcomers to AI and seasoned professionals Covering a range of topics from foundational concepts to advanced applications the book is particularly relevant for those interested in improving efficiency with a strong emphasis on practical applications and productivity tools to optimize work processes For organizations and businesses the book serves as a valuable resource for decision makers and managers especially with chapters on data driven decision making strategic considerations and AI implementation HR and training professionals will find the focus on AI in training and development beneficial for talent management while IT and technology teams will appreciate the information on AI tools and concepts Internship Manish Soni, 2024-11-13 The title of this book IT Analyst The full guide itself speaks about its content This book is for students with the critical people skills and technical knowledge to provide outstanding computer user support as this book emphasizes troubleshooting problem solving successful communication determining a client s needs training and more To be competent in Information Technology as this book emphasizes students must learn to identify each situation as unique assess what skills are needed and effectively apply the appropriate skills and procedures In essence the goal of this text is to provide a toolbox from which students can draw in any group situation whether planning a function with a social club on campus or participating in a task oriented group project in an academic or business context To start this process students must first become aware of their own communication in groups and the ways in which it can be improved to enhance group dynamics The emphasis here is on critical thinking skills assessment and practice To provide a foundation this book describes basic concepts By increasing their abilities to effectively send and receive messages which in turn create the group s structure students accomplish the first step in achieving more effective group participation. It address building relationships decision making problem solving conflict management and leadership both as interaction opportunities and interaction problems that are a regular and dynamic aspect of group interaction Increasing students skills in these areas will help them maximize their group interaction efforts Despite the extensive research on group interaction there is no blueprint for group success What works in one group situation may fail in another It also covers meeting management facilitation skills and techniques for providing feedback to the group Whether in the role of leader or member students should be able to facilitate their group s interaction to help the group stay or get back on track Armed with specific principles procedures and feedback techniques students can make more informed choices about how to help their group Now a days IT companies BPO KPO Call centers etc need IT Analysts and IT Associates in their company This book is job oriented guide for all these professionals

Google Certified Professional Scrum Master Cybellium, Welcome to the forefront of knowledge with Cybellium your trusted partner in mastering the cutting edge fields of IT Artificial Intelligence Cyber Security Business Economics and

Science Designed for professionals students and enthusiasts alike our comprehensive books empower you to stay ahead in a rapidly evolving digital world Expert Insights Our books provide deep actionable insights that bridge the gap between theory and practical application Up to Date Content Stay current with the latest advancements trends and best practices in IT Al Cybersecurity Business Economics and Science Each guide is regularly updated to reflect the newest developments and challenges Comprehensive Coverage Whether you re a beginner or an advanced learner Cybellium books cover a wide range of topics from foundational principles to specialized knowledge tailored to your level of expertise Become part of a global network of learners and professionals who trust Cybellium to guide their educational journey www cybellium com

Mastering SCRUM Cybellium, Embark on a Profound Journey to Mastering Scrum Framework In a world where agility and collaboration drive project success mastering the Scrum framework is essential for creating high performing teams that deliver value with precision and efficiency Mastering Scrum is your definitive guide to navigating the intricacies of Scrum principles roles and practices Whether you re a project manager team lead developer or business professional this book equips you with the knowledge and skills needed to excel in adopting Scrum practices and achieving transformative results About the Book Mastering Scrum takes you on a transformative journey through the intricacies of the Scrum framework from foundational concepts to advanced techniques From Scrum events and artifacts to roles and responsibilities this book covers it all Each chapter is meticulously designed to provide both a deep understanding of Scrum principles and practical applications in real world scenarios Key Features Foundational Understanding Build a strong foundation by comprehending the core principles of the Scrum framework including iterative development self organization and collaboration Scrum Roles and Responsibilities Explore the roles of Scrum Master Product Owner and Development Team understanding their unique contributions and interactions Scrum Events Dive into Scrum events including Sprint Planning Daily Standups Sprint Reviews and Retrospectives learning how to maximize their effectiveness Sprint Backlog and Product Backlog Master the art of managing Sprint and Product Backlogs ensuring clear communication prioritization and incremental delivery of value Continuous Improvement Gain insights into embracing continuous improvement within the Scrum framework using retrospectives to drive innovation and adaptability User Centered Design Learn how to incorporate user centered design principles into Scrum practices ensuring that products and solutions align with user needs Scaling Scrum Explore strategies for scaling Scrum across large organizations addressing challenges and ensuring consistent delivery of value Agile Leadership Understand the role of Agile leadership in fostering a culture of empowerment collaboration and accountability within Scrum teams Challenges and Trends Discover challenges in Scrum adoption from resistance to change to maintaining momentum and explore emerging trends shaping the future of Scrum Who This Book Is For Mastering Scrum is designed for project managers team leads developers business professionals students and anyone passionate about adopting Scrum practices Whether you re aiming to enhance your skills or embark on a journey toward becoming a Scrum expert this book

provides the insights and tools to navigate the complexities of implementing Scrum 2023 Cybellium Ltd All rights reserved Agile Portfolio Management Jochen Krebs, 2008-07-16 Agile development processes foster better www cybellium com collaboration innovation and results So why limit their use to software projects when you can transform your entire business Written by agile mentoring expert Jochen Krebs this book illuminates the opportunities and rewards of applying agile processes to your overall IT portfolio Whether project manager business analyst or executive you ll understand the business drivers behind agile portfolio management And learn best practices for optimizing results Use agile processes to align IT and business strategy Adapt and extend core agile processes Orchestrate the collaboration between IT and business vision Eliminate wish list driven requirements and manage expectations instead Optimize the balance of projects resources and assets in your portfolio Use metrics to communicate project status quality even team morale Create a portfolio strategy consistent with the goals of the organization Achieve organizational and process transparency Manage your business with agility and help maximize the returns Design of Electromechanical and Combination Products Ali Jamnia, 2023-08-31 The second edition of this work now with the expanded title of Design of Electromechanical and Combination Products covers the design and development of electromechanical products updated throughout to focus not only on an Agile Systems approach but also its application to disposables and consumables Providing a practical set of guidelines and thorough examination of best practices this book focuses on cutting edge research on sustainability of electromechanical and combination products Key Features Presents the design development and life cycle management of electromechanical and combination products Provides a practical set of guidelines and best practices for world class design Explains the role of costing and pricing in product design Covers Design for X and its role in product life cycle management Examines the dynamics of cross functional design and product development teams Develops DHF and DMR as tools and inherent components of configuration management Includes numerous real world examples of electromechanical and combination product designs This book is intended for scientists engineers designers and technical managers and provides a gateway to developing a product s design history file DHF and device master record DMR These tools enable the design team to communicate a product s design manufacturability and service procedures with various cross functional teams **Introduction to Agile Methods** Sondra Ashmore Ph.D., Kristin Runyan, 2014-06-23 A Thorough Introduction to the Agile Framework and Methodologies That Are Used Worldwide Organizations of all shapes and sizes are embracing Agile methodologies as a way to transform their products customer satisfaction and employee engagement Many people with varying levels of work experience are interested in understanding the architecture and nuances of Agile but it is difficult to know where to start Numerous practitioner books are available but there has never been a single source for unbiased information about Agile methodologies until now Introduction to Agile Methods is the place to start for students and professionals who want to understand Agile and become conversant with Agile values principles framework and processes Authors Sondra Ashmore and Kristin Runyan use academic

research and their own experiences with numerous Agile implementations to present a clear description of the essential concepts They address all key roles and the entire development life cycle including common roadblocks that must be overcome to be successful Through the authors realistic use cases practical examples and thought provoking interviews with pioneering practitioners complex concepts are made relatable No matter what your role or level of experience this book provides a foundational understanding that can be used to start or enhance any Agile effort Coverage includes How Agile compares with the Waterfall method and when to use each Why Agile demands a cultural transformation and how that looks to each participant Comparing various Agile methodologies including Scrum Kanban Extreme Programming XP Crystal Feature Driven Development FDD Lean and DSDM Understanding the roles within Agile and how they work together to create superior results Agile approaches to requirements gathering planning estimating tracking reporting testing quality and integration Extending Agile beyond IT Agile Testing Manfred Baumgartner, Martin Klonk, Christian Mastnak, Helmut Pichler, Richard Seidl, Siegfried Tanczos, 2021-09-09 This book is written by testers for testers. In ten chapters the authors provide answers to key questions in agile projects They deal with cultural change processes for agile testing with questions regarding the approach and organization of software testing with the use of methods techniques and tools especially test automation and with the redefined role of the tester in agile projects. The first chapter describes the cultural change brought about by agile development In the second chapter which addresses agile process models such as Scrum and Kanban the authors focus on the role of quality assurance in agile development projects The third chapter deals with the agile test organization and the positioning of testing in an agile team Chapter 4 discusses the question of whether an agile tester should be a generalist or a specialist In Chapter 5 the authors turn to the methods and techniques of agile testing emphasizing the differences from traditional phase oriented testing In Chapter 6 they describe which documents testers still need to create in an agile project Next Chapter 7 explains the efficient use of test automation which is particularly important in agile development as it is the main instrument for project acceleration and is necessary to support state of the art DevOps approaches and Continuous Integration Chapter 8 then adds examples from test tool practice extending test automation to include test management functionality Chapter 9 is dedicated to training and its importance emphasizing the role of employee training in getting started with agile development Finally Chapter 10 summarizes the results of the agile journey in general with a special focus on testing To make the aspects described even more tangible the specific topics of this book are accompanied by the description of experiences from concrete software development projects of various organizations The examples demonstrate that different approaches can lead to solutions that meet the specific challenges of agile projects

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