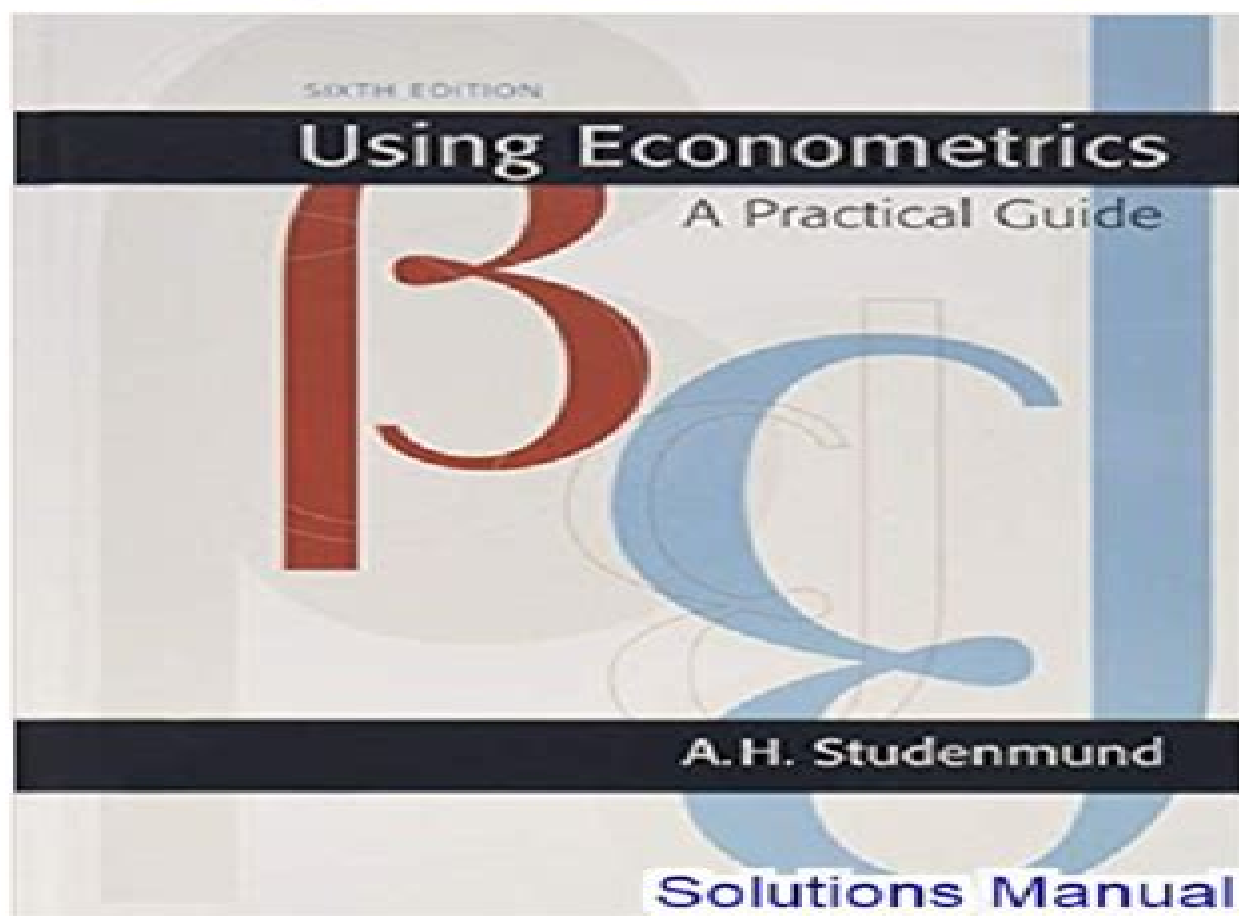


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and contingencies The proponents of open innovation are universally positive but research suggests that the specific mechanisms and outcomes of open innovation models are very sensitive to context and contingency This is not surprising because the open or closed nature of innovation is historically contingent and does not entail a simple shift from closed to open as often suggested in the literature Research has shown that patterns of innovation differ fundamentally by sector firm and strategy Therefore there is a need to examine the mechanisms that help to generate successful open innovation In this book the authors contribute to a shift in the debate from potentially misleading general prescriptions and provide conceptual and empirical insights into the precise mechanisms and potential limitations of open innovation research and management practice

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