## Theories of Industrial Relations (contd.)

### I. Unitary Approach:

The employer and employee work as a harmonious unit and they work for a common goal. Hence, there is no possibility of conflicts arising between them and they work as a team to attain the common goal. The concept of loyalty is privileged in the Unitary Approach because of its paternalist roots.

## II. Pluralist Approach:

It was developed in the United States of America by John R Commons. He considered society as complex due to the presence of multiple interest groups with their own goals. Hence, conflict is inevitable in the system and there are possibilities of compromise based on the interaction between different stakeholders. Collective bargaining was used as a mechanism to sort out the conflict between the employer and employees. The presence of trade union in an organization can serve as an interest group to protect the interest of employees.

# The Harmonious Three Entities The Employer The Employee The Union

Singh, P. N., Kumar, Neeraj

#### The Harmonious Three Entities The Employer The Employee The Union:

Social Sustainability and the Employee Piotr Zientara, Joanna Adamska, Monika Bak, 2025-03-18 This research monograph delves into the pressing issue of employee centered social sustainability in the hospitality industry Through empirical studies and content analysis of CSR reports it highlights the significant challenges faced by frontline hospitality workers such as low wages job insecurity limited union representation and employer resistance to unionization Offering a thorough evidence based examination the monograph provides a comprehensive analysis of the employee dimension of social sustainability. It explores the critical role of organizational support the fear of unionizing and their impact on key outcomes like employee well being and industry turnover intentions. The work also proposes a tailored framework for addressing employee needs at different stages of their careers advancing the goal of decent work within the industry Ideal for scholars and researchers in workforce studies hospitality and tourism this volume offers valuable insights into the complex dynamics of labor practices and social sustainability. It serves as a vital resource for those seeking to foster employee centered CSR initiatives Policymakers industry professionals and advocates for improved labor conditions in hospitality will also find this book informative and thought provoking with actionable strategies for promoting social responsibility across the sector

<u>Congressional Record</u> United States. Congress,1981 The Congressional Record is the official record of the proceedings and debates of the United States Congress It is published daily when Congress is in session The Congressional Record began publication in 1873 Debates for sessions prior to 1873 are recorded in The Debates and Proceedings in the Congress of the United States 1789 1824 the Register of Debates in Congress 1824 1837 and the Congressional Globe 1833 1873 The New Role of Labor Unions in the AI Era Arenas Falótico, Andrés J., Bayón Pérez, Jessica, 2025-06-04 As artificial intelligence AI is introduced on a day to day basis its use as tool is an effective and transformative tool for companies and even labor unions As AI reshapes industries tasks and redefine jobs unions must adapt to compete with its implementation Traditionally unions negotiate wages and working conditions now they are fighting for job security and worker presentation with the introduction of AI This new role positions labor unions as crucial mediators between technological innovation and worker rights ensuring that AI benefits all rather than deepening inequality The New Role of Labor Unions in the AI Era explores the transformative role of AI and how it is affecting the field of business and management It further discusses how technologies are reshaping business strategies operations and the overall management landscape Covering topics such as automation labor markets and workplace harassment this book is a useful resource for researchers academicians students and more Digest of Decisions of the National Labor Relations Board, 1968 Digest and Index of Decisions of the National Labor Relations Board United States, National Labor Relations Board, 1968 Decisions and Orders of the National Labor Relations Board United States. National Labor Relations Board, 2012 **Public Administration and Law, Third** Edition David H. Rosenbloom, Rosemary O'Leary, Joshua Chanin, 1996-09-12 A Practical Handbook for Public Administrators

Despite the sizeable literature on administrative law and the courts few books adequately demonstrate how judicial decisions have transformed American public administration thought and practice Public Administration and Law is the first book of its kind to comprehensively examine the impact of judicial decisions on the enterprise of public administration A practical guide for practitioners this book goes beyond a theoretical framework and provides concrete advice for real world situations Rather than abstractly and generally discuss doctrines such as procedural and substantive due process the book analyzes their application to specific contexts in which administrators engage individuals Written in a non technical fashion the volume discusses contemporary federal administrative law and judicial review of agency action or inaction It clearly explains the general framework that controls agency rule making adjudication release of information and related issues In addition a section is included on the burgeoning and litigious field of environmental law and advice is presented as to what public administrators need to know about environmental regulations and what can happen to those who fail to head them Now in its second edition this handbook is a must for public administrators who want to successfully avoid judicial scrutiny and challenge of their official actions Country Reports on Human Rights Practices ,1997 **Court Decisions Relating** to the National Labor Relations Act United States. National Labor Relations Board 1983 Violations of Free Speech and Rights of Labor United States. Congress. Senate. Committee on Education and Labor, 1939 Journal of the Senate, **Legislature of the State of California** California. Legislature. Senate,1974 The Oxford Handbook of Participation in Organizations Adrian Wilkinson, Paul J. Gollan, Mick Marchington, David Lewin, 2010-02-19 Employee participation encompasses the range of mechanisms used to involve the workforce in decisions at all levels of the organization whether direct or indirect conducted with employees or through their representatives In its various guises the topic of employee participation has been a recurring theme in industrial relations and human resource management One of the problems in trying to develop any analysis of participation is that there is potentially limited overlap between these different disciplinary traditions and scholars from diverse traditions may know relatively little of the research that has been done elsewhere Accordingly in this book a number of the more significant disciplinary areas are analysed in greater depth in order to ensure that readers gain a better appreciation of what participation means from these quite different contextual perspectives Not only is there a range of different traditions contributing to the research and literature on the subject there is also an extremely diverse sets of practices that congregate under the banner of participation The handbook discusses various arguments and schools of thought about employee participation analyzes the range of forms that participation can take in practice and examines the way in which it meets objectives that are set for it either by employers trade unions individual workers or indeed the state In doing so the Handbook brings together leading scholars from around the world who present and discuss fundamental theories and approaches to participation in organization as well as their connection to broader political forces These selections address the changing contexts of employee participation different cultural institutional

models old new economy models shifting social and political patterns and the correspondence between industrial and political democracy and participation Holding the Shop Together Stephen J. Silvia, 2013-11-15 Since the onset of the Great Recession Germany's economy has been praised for its superior performance which has been reminiscent of the economic miracle of the 1950s and 1960s Such acclaim is surprising because Germany's economic institutions were widely dismissed as faulty just a decade ago In Holding the Shop Together Stephen I Silvia examines the oscillations of the German economy across the entire postwar period through one of its most important components the industrial relations system As Silvia shows in this wide ranging and deeply informed account the industrial relations system is strongest where the German economy is strongest and is responsible for many of the distinctive features of postwar German capitalism It extends into the boardrooms workplaces and government to a degree that is unimaginable in most other countries Trends in German industrial relations moreover influence developments in the broader German economy and frequently industrial relations practice abroad All these aspects make the German industrial relations regime an ideal focal point for developing a deeper understanding of the German economy as a whole Silvia begins by presenting the framework of the German industrial relations system labor laws and the role of the state and then analyzes its principal actors trade unions and employers associations He finds the framework sound but the actors in crisis because of membership losses Silvia analyzes the reasons behind the losses and the innovative strategies German labor and management have developed in their efforts to reverse them He concludes with a comprehensive picture and then considers the future of German industrial relations Global James A. Piazza, 2002-01-01 Can organized labor survive in a globalizing world Going Global explores the impact of increasingly globalized manufacturing on the labor movement in the industrialized West In a detailed comparative study of metalworking and textiles unions in the United States Sweden and Germany James A Piazza reveals an international labor movement under threat crippled by falling union membership and waning political influence Piazza illustrates through statistical analysis and industry specific case studies organized labor s urgent need for effective structures of collective bargaining strong political connections and democratic workplace institutions Going Global will be of great interest to scholars of international political economy and industrial relations seeking a blueprint for organized labor s survival in the new global economy Summary of Annual Reports Under Article 22 of the Constitution of the International Labour Organisation International Labour Office, International Labour Organization, 1953 **Employee Relations** Management Singh, P. N., Kumar, Neeraj, 2011-01-10 The introduction of the new economic policy in 1991 had a significant bearing on industrial relations Globally the focus is gradually shifting from traditional industrial relations characterized by conflict resolution to employee relations management <u>Leadership Varieties</u> Alexander Styhre, Thomas Johansson, 2016-03-10 In all periods of time there is a perceived shortage of qualified credible and robust leadership skills At the same time what is regarded as skilled leadership is contingent on economic political institutional and cultural conditions

specific for a period of time or a local setting Leadership in the era of managerial capitalism was focused on planning and administration and was seated in large scale divisionalized corporations In the 1970s this economic model started to wane and leadership was advanced as the solution to a series of economic and social concerns now being a matter of meaning making in the face of uncertainty and ambiguity With the expansion of the finance industry and the deregulation of finance markets in the 1990s and in the new millennium yet another leadership model increasingly prioritized economic value creation In parallel to the economic political and institutional changes the idea of leadership has been strongly informed by new ideas about individualism and masculinity adding to the understanding of leadership as what is anchored in widespread social beliefs about for example healthy life styles the virtues of physical exercise and novel gender relations Aimed at scholars researchers students and policy makers in the fields of Leadership Management History and Organizational Theory Leadership Varieties examines predominant ideas about the qualities and virtues of leadership in a historical and cultural perspective FINANCIAL STATEMENT AND ANALYSIS Dr. Shamsher Singh, Raj Kumar Singh, 2025-04-01 MBA FIRST SEMESTER As per NEP 2020 Curriculum and Credit Framework Kurukshetra University Kurukshetra Feminism and the Women's Movement in Malaysia Maznah Mohamad, Cecilia Ng, tan beng Hui, 2006-04-18 Combining both personal and academic insights into the Malaysian women's movement this study provides an in depth account of the multiple struggles of the Malaysian women s movement from securing gender equality in a patriarchal society to achieving unity among members of a multi ethnic society that are further divided along class and religious lines Most historical versions of national struggles have created icons out of male figures. The authors of this book have provided a corrective to this. They detail the importance of the role of the women s movement led by numerous unsung personalities in promoting social change in Malaysia The book centres on a crucial argument that in the context of an ethnically fragmented post colonial authoritarian society an autonomous woman movement which began in the early eighties had actually achieved significant political success However the study observes that by the late 1990s feminist issues were also readily appropriated by the state and the market and also suggests that the emergence of market feminism poses specific challenges for the future of the Malaysian women s movement This thorough and engaging account of feminism and the women's movement in Malaysia will capture the interest of scholars policy makers and activists The Employee Jean-Christian Vinel, 2013-07-26 A political legal intellectual and social history of employment in America In the present age of temp work telecommuting and outsourcing millions of workers in the United States find themselves excluded from the category of employee a crucial distinction that would otherwise permit unionization and collective bargaining Tracing the history of the term since its entry into the public lexicon in the nineteenth century Jean Christian Vinel demonstrates that the legal definition of employee has always been politically contested and deeply affected by competing claims on the part of business and labor Unique in the Western world American labor law is premised on the notion that no man can serve two masters workers owe loyalty to their employer which in many

cases is incompatible with union membership The Employee A Political History historicizes this American exception to international standards of rights and liberties at work revealing a little known part of the business struggle against the New Deal Early on progressives and liberals developed a labor regime that intending to restore amicable relations between employer and employee sought to include as many workers as possible in the latter category But in the 1940s this language of social harmony met with increasing resistance from businessmen who pressed their interests in Congress and the federal courts pushing for an ever narrower definition of employee that excluded groups such as foremen supervisors and knowledge workers A cultural and political history of American business and law The Employee sheds historical light on contemporary struggles for economic democracy and political power in the workplace

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