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Customer Service?

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Jack W. Plunkett



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The Verizon leadership team stands apart from most leadership teams today in their willingness repeatedly to put the enterprise before the individual At first blush this might look like a hopelessly old fashioned notion in the age of the selfie Yet I would argue this is a trait that future leaders and boards of directors across industries would do well to understand and embrace Seidenberg not once but twice in the service of company shareholders and employees subordinated himself and put off taking sole leadership of the company to advance the enterprise's odds of success And many others in this story exhibited the same trait to help build this industry leading enterprise They understood that the risk of not acting and thereby destroying value during a period of accelerating technological change and industry consolidation a situation faced by leadership teams around the world today was much greater than the risk of stepping in as No 2 or co CEO In my 50 years of experience it is a rare leadership team that will subordinate itself for the benefit of the industry customers and the company That principle that the company comes first the individual second is what will define successful leadership teams of the future Multiple leadership principles some new some timeless emerge from this narrative and will be of great use to the next generation of leaders across industries and around the world By taking a look at a company that successfully executed exponential transformation we can take the strategies of Verizon leaders and apply them to our own experiences Ram Charan

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