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# PROGRAM MANAGEMENT

Fifth Edition



# The Standard For Program Managementthird Edition

**Ginger Levin, PMP, PgMP, John  
Wyzalek, PfMP**



## **The Standard For Program Managementthird Edition:**

**The Standard for Program Management - Fifth Edition** Project Management Institute PMI,2024-03-20 Programs are critical to organizations looking to optimize benefits and achieve strategic objectives From initiation to benefits realization program managers and teams unite the efforts of related projects to create more benefits than the sum of their component parts adding value through the principles of program management The Standard for Program Management Fifth Edition is the definitive standard for individuals and organizations seeking to enhance their program management practices This edition identifies the eight principles that guide behavior within program management practices and trends establishing the publication as a principle led standard A new program management performance domain Collaboration is introduced and incorporated with reorganized content for a streamlined approach to reading understanding and using the standard The Project Management Institute PMI offers this updated standard as a powerful tool for a broad range of organizations regardless of their project delivery approach This edition of The Standard for Program Management is closely aligned to and builds upon the knowledge captured in A Guide to the Project Management Body of Knowledge PMBOK Guide Seventh Edition It can equip anyone involved in program management with clear complete and relevant information to improve their practices This standard is an invaluable resource for portfolio program and project managers as well as senior managers and stakeholders This standard which is aligned with other PMI standards underwent a rigorous review process and is approved by the American National Standards Institute ANSI

The Standard for Program Management Third Edition Project Management Institute,2013 A detailed understanding of program management is updated to includes key points on elements that make up program management highlights on processes and a definition on how and what program management looks like within an organization

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*Program Management* Ginger Levin,2016-04-19 Program management is a rapidly emerging offshoot of project management So much so that AT T IBM and other organizations both large and small in all sectors have initiated a push to certify program managers And although

universities offer courses in program management there are few books available to guide program managers through this

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**Program Management** Michel Thiry, 2015-12-28 Program management PgM is fast developing as the essential link between strategy and projects and as a vehicle for organizational change It offers the means to manage groups of projects with a common business purpose in an integrated and effective way The Second Edition of Michel Thiry's Program Management builds on the bestselling title first published in 2010 The heavily revised text reflects the latest program management guides and international standards and includes a new section on agile management in programs the author's own program management maturity measure a new section on change management which is now integral to many programs Michel has also reviewed and revised the program lifecycle to align with the more unified view of program management that has emerged since the book was first published The result is an essential guide to program management that incorporates a robust theoretical framework complemented by examples and advice from one of the world's leading practitioners

**Implementing Program Management** Ginger Levin, Allen R. Green, 2016-04-19 Success in program management requires discipline complete plans well run meetings accurate record keeping and adherence to global best practices *Implementing Program Management Templates and Forms Aligned with the Standard for Program Management Third Edition 2013 and Other Best Practices* provides the templates and guidelines for the plans forms agendas registers and procedures you will need Ginger Levin and Allen Green wrote *Implementing Program Management Templates and Forms Aligned with the Standard for Program Management Second Edition 2008* in 2010 Since then it has become the go to reference for program practitioners colleges universities and those studying for the Program Management Professional PgMP credential from the Project Management Institute PMI Based on

PMI's Standard for Program Management Third Edition 2013 and other best practices the updated edition of this bestselling reference provides a program management methodology consisting of reports forms templates and documents It includes identifiable documents referenced in the latest Standard for Program Management as well as other helpful ones omitted from prior editions The book deals with the full program management life cycle program definition program benefits delivery and program closure to support the documentation requirements for your programs The authors have updated the templates and forms in this book to complement what is included in the Third Edition and to include what they feel are best practices for managing programs All the templates included in the book can be accessed online via the Support Material section on <https://tinyurl.com/4k4j9phe> and can be easily customized to meet the unique requirements of your organization *The Standard for Program Management - Fourth Edition (Arabic)*, 2018-12-25 The Standard for Program Management Fourth Edition differs from prior editions by focusing on the principles of good program management Program activities have been realigned to program lifecycle phases rather than topics and the first section was expanded to address the key roles of program manager program sponsor and program management office It has also been updated to better align with PMI's Governance of Portfolios Programs and Projects A Practice Guide

**Gower Handbook of Programme Management** Dennis Lock, Reinhard Wagner, 2016-05-20 In the ten years since this Gower Handbook was first published Programme Management has been transformed to become the vehicle of choice for realising the objectives of large scale complicated business government and social investment The Second Edition of this Gower Handbook is a completely new text designed as a definitive guide to the current state of Programme Management To that end the text offers foundation theory and knowledge around key issues such as managing programme contracts people and know how complexity and uncertainty benefits and success measures as well as every stage of the programme life cycle The main central section of the book provides theory tools advice and examples of practical application from an industry context and covers sectors including construction energy aerospace and defence IT automotive and the public sector The Handbook also includes a section with chapters on assessing and improving programme competences and developing maturity Discrete chapters relate programme management to the international baselines and standards Collectively the Gower Handbook of Programme Management is most comprehensive guide to the subject that you can buy

**PgMP Exam Practice Test and Study Guide** Ginger Levin, J. LeRoy Ward, 2013-06-21 Up to date with the third edition of PMI's Standard for Program Management this is the most comprehensive resource available to help prepare readers for the PgMP Exam Updated with new and changed terminology this edition incorporates the concepts from the five performance domains The book features practical study hints a list of major topics covered on the exam and a bibliographic reference for further study The two challenging 170 question practice tests are available in the book and online so readers can retake the practice tests as many times necessary

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books program governance remains a relatively new subject While selected books and standards touch on this important topic few are devoted to program governance as a subject This book fills that need Program Governance provides a thorough understanding of governance while reviewing the underlying theories The first book dedicated to this subject it caters to the needs of practitioners researchers and students of management and governance The book provides a holistic view of program governance while covering multiple elements of program governance Topics covered include the governance structure governance roles governance functions governance mechanisms factors influencing the governance framework and different domains of programs that come under the jurisdiction of a governance framework The book presents the author s own program governance framework called the Contingent Governance Framework for Programs CGFPrg™ which is adaptable to suit different program contexts This adaptability ensures that the different elements of governance including structure and mechanisms are aligned with program requirements Such alignment results in an efficient and effective environment with an increased probability of program success The text supplies references to research and case studies to help readers understand key concepts in more detail It also includes objectives at the end of each chapter to help readers gauge their knowledge of the subject The book clarifies the linkage dependencies between program governance and other governance levels such as international governance and corporate governance which have a strong influence on governance framework for programs It also explains the difference between the dynamics of temporary organizations such as projects and programs and permanent organizations This distinction between temporary and permanent organizations provides readers with a practical understanding of how governance should be implemented in both types of organizations Program Management Leadership Mark C. Bojeun,2013-12-11 This is not another how to guide for program managers or another reiteration of the Project Management Institute s standards for program management Instead Program Management Leadership Creating Successful Team Dynamics examines various leadership approaches and illustrates the value of effective leadership styles in Program Management for PfMP® Exam Practice Tests and Study Guide PMP Levin,2016-03-23 The Project Management Institute PMI recently launched a new certification entitled the Portfolio Management Professional PfMP The most comprehensive resource available to help readers prepare for and pass the PfMP certification exam this book provides coverage that is current with The Standard for Portfolio Management Third Edition It includes two 170 question practice tests that simulate the certification examination It also includes answer keys with rationales and references to the latest standard The two accompanying online tests feature a proprietary scoring algorithm to help readers determine their level of proficiency in each domain PgMP Program Management Professional All-in-One Exam Guide Joseph Phillips,2008-10-16 Complete coverage of all the material on the PgMP certification exam Get full coverage of all the material included on the PgMP Program Management Professional exam inside this comprehensive resource Written by industry expert trainer and project management consultant Joseph Phillips this definitive exam guide covers all three phases of the

credential process the PMI staff review the multiple choice exam and the Multi rater Assessment focusing on how to pass the rigorous PgMP exam Detailed and authoritative this book serves as both a complete certification study guide and an essential on the job reference Get full details on all exam topics including The Project Management Institute s program management standards Benefits and stakeholder management Life cycle themes and process groups Understanding the relationship between programs and projects Managing projects Program and team initiation Planning for program resources scope schedule budget procurement and risk Program execution quality assurance team development and vendor interaction Monitoring and controlling the program Closing the program The CD ROM features Two full PgMP practice exams Video training Score tracker Excel spreadsheet Complete electronic book

**Portfolio Management** Ginger Levin, PMP, PgMP, John Wyzalek, PfMP, 2014-10-15 Recognizing the importance of selecting and pursuing programs projects and operational work that add sustainable business value that benefits end users the Project Management Institute PMI issued its first Standard on Portfolio Management in 2006 In 2014 it launched the Portfolio Management Professional PfMP credential which several of the experts who contributed to this book earned to recognize the advanced expertise required of practitioners in the field Presenting information that is current with The Standard for Portfolio Management Third Edition 2013 Portfolio Management A Strategic Approach supplies in depth treatment of the five domains and identifies best practices to ensure the organization has a balanced portfolio management that is critical to success Following PMI s standard the book is organized according to its five domains strategic alignment governance portfolio performance management portfolio risk management and portfolio communications management Each chapter presents the insight of different thought leaders in academia and business Contributors from around the world including the Americas Europe the Middle East Africa and Australia supply a global perspective as to why portfolio management is essential for all types of organizations They provide guidelines examples and models to consider along with discussion and analysis of relevant literature in the field Most chapters reference PMI standards complement their concepts and expand on the concepts and issues that the standards mention in passing or not at all Overall this is a must have resource for anyone pursuing the PfMP credential from PMI For executives and practitioners in the field it provides the concepts you will need to address the ever changing complexities that impact your work This book is also suitable as a textbook for universities offering courses on portfolio management

**Projects, Government, and Public Policy** Stanisław Gasik, 2022-11-25 Many governments have effectively organized public project implementation systems in their jurisdictions At the same time many other countries remain at a less advanced level of public project management Globally there is a need for project management knowledge to be transferred between governments However no systematic review of these practices has been developed to date Projects Government and Public Policy was written to fulfill this need and presents a review of project management practices in countries with developed project based capabilities This book uses its own rigorous model to present this review

systematically This book's practical purpose is to give a structured overview of government level project management practices This knowledge can be used in the work of governments to improve the management of public projects and the implementation of public policies Many professionals working in public institutions understand project management concepts differently than project management professionals Therefore this book begins with a chapter that describes the differences between the conceptual basis of public administration and project management The body of this book has five parts Part I is mainly intended for those involved in government and public administration who want to acquire or increase knowledge about project management Part II provides an overview of the basic concepts from the theory of public administration public policies and development management Part III describes what makes public projects unique and the success factors specific to projects of this sector Knowledge about effective government project management practices is covered in Part IV The concluding Part V begins with a general overview of the maturity model concept Its main part covers the description of a maturity model showing ways to systematically improve the implementation of public projects This book is written for governments and government administrators including the most influential decision makers who craft policies to guide a country's development as well as how to implement projects This book is also intended for supporters and enthusiasts of project management in government and public administration by providing them with a description of the solutions used by project management in public administration This book is intended too for all project management practitioners working for public projects project managers team members sponsors and middle level executives of project delivering private companies By knowing public administration concepts they can manage their projects better and use a common language with their clients

*Earned Benefit Program Management* Crispin Piney, 2017-10-10 No one can disagree that benefits are good things Whether you are responsible for projects programs or portfolios you are increasingly expected to think and act in an appropriate benefits driven way However Do you understand that what may be appropriate for a project may be inapplicable for a program Can you avoid the trap of wishful thinking based on overinflated expectations and underestimated costs Can you manage your program or portfolio from inception to final delivery in a consistent benefits focused way based on a single coherent model This book describes how Earned Benefit Program Management techniques provide an innovative all inclusive model and set of tools developed specifically to answer these questions This model consolidates the key concepts of project program and portfolio management and ensures that all program and portfolio management steps are carried out based on a single signed off model in a consistent verifiable manner within a consolidated life cycle This approach guarantees alignment with strategic goals and constraints through every stage of a program Case studies highlight the key features of the approach and provide important lessons and insights for managing programs Although the ideas and concepts for each topic are fully consistent with existing standards and other published material they are based on new thinking and go beyond current practice They provide a set of original and powerful techniques that are applicable to both programs and portfolios in a wide



range of business environments      Strategic Portfolio Management Katy Angliss,Pete Harpum,2022-12-30 This book provides a powerful insight into strategic portfolio management and its central role in the delivery of organisational strategy maximisation of value creation and efficient allocation of resources and capabilities to achieve organisational strategic objectives The book makes a valuable contribution to the development of thinking on the translation of strategy into actionable work Whether you are a senior manager building a high performing strategic portfolio for your organisation or an academic searching for new perspectives on strategy execution through portfolio management you will find great significance in this book Twenty eight chapters in four sections provide multiple perspectives on the topic with in depth guidance on organisational design for strategic portfolio management and covering all process capability and leadership aspects of strategic portfolio management The book includes several detailed case studies for the effective deployment of strategic portfolios bringing together theory and practice for strategic portfolio management This book is particularly valuable for advanced undergraduate and postgraduate students of project and portfolio management strategic management and leadership who are looking to expand their knowledge within the multi project environment Highly practical and logical in its structure it also shows project management professionals how to effectively manage their business portfolios and align this with their business strategy      Construction Program Management Joseph Delaney,2016-04-19 Although the construction industry is one of the largest enterprises in the United States widely accepted management principles such as those contained in PMI s Standard for Program Management are still not widely implemented This book explores how an improved understanding of these principles could boost construction program success rates It outlines a process based approach to construction program management that leverages structure to bring order to what can otherwise feel like an overwhelming challenge The book includes case studies that illustrate the proper implementation of the steps outlined in the book      The Indian Infrastructure Body of Knowledge: Volume 1 Quality Council of India,

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