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Spitzenleistungen im Supply Chain Management

Ein Praxishandbuch
zur Optimierung mit SCOR



 Springer

Spitzenleistungen Im Supply Chain Management

Rolf G. Poluha



Spitzenleistungen Im Supply Chain Management:

The Quintessence of Supply Chain Management Rolf G. Poluha, 2016-01-08 This book describes the fundamentals of Supply Chain Management in clear and concise terms It explains why in the near future real competition is going to be between supply chains and what the consequences will be Managers and decision makers will be able to build on their business's competitive advantage with the essentials provided in this work The focus here is upon what you really need to know in order to optimally manage your processes in procurement manufacturing warehousing and logistics In addition to a wealth of illustrations and examples valuable suggestions for further expansive reading are included Essential insights are provided into how to analyse and evaluate the supply chain based upon key aspects from research and practice which helps readers to initiate their own optimisation processes

Decision-Making for Supply Chain Integration Hing Kai Chan, Fiona Lettice, Olatunde Amoo Durowoju, 2012-05-01 Effective supply chain integration and the tight coordination it creates is an essential prerequisite for successful supply chain management Decision Making for Supply Chain Integration is a practical reference on recent research in the area of supply chain integration focusing on distributed decision making problems Recent applications of various decision making tools for integrating supply chains are covered including chapters focusing on Supplier selection pricing strategy and inventory decisions in multi level supply chains RFID enabled distributed decision making Operational risk issues and time critical decision making for sensitive logistics nodes Modelling end to end processes to improve supply chain integration and Integrated systems to improve service delivery and optimize resource use Decision Making for Supply Chain Integration provides an insight into the tools and methodologies of this field with support from real life case studies demonstrating successful application of various decision making techniques By covering such a range of topics in this way Decision Making for Supply Chain Integration is a useful reference for researchers looking to develop their knowledge or find potential new avenues of research

Smart Cities: Importance of Management and Innovations for Sustainable Development Dagmar Cagánová, Michal Cehlár, Natália Horňáková, 2024-08-28 This book features contributions focusing on innovative technologies influencing industry and connectivity sectors in industrial urban social and sustainable development The contributions cover many topics in mobility including car manufacturing e mobility smart cities smart factories Industry 4.0 smart logistics social mobility technological innovations sustainability management and marketing multicultural development Internet of Things sectors etc The contributions are applicable to researchers academics students and professionals

Advanced Manufacturing and Sustainable Logistics Wilhelm Dangelmaier, Alexander Blecken, Robin Delius, Stefan Klöpfer, 2010-04-12 In times of declining economic growth companies have to control their costs more than ever to save resources needed in the future Regardless of the economic size of the company the processes of production and logistics play a decisive role in stabilizing procedures and avoiding waste Both are important cost drivers in manufacturing companies and therefore they offer large potential savings Pervasive networking in the last years has

contributed to a hitherto unknown transparency of global markets This harmonization opened up new possibilities of entering foreign markets for procurement and sales to the companies The emerging global procurement strategy was understood as a chance to rethink the relocation of existing production facilities to profit from existing differences in price and performance as a resource saving factor Many companies tended towards a reduction of their vertical integration by outsourcing sections of their value chain These contracted services of production result in higher transport volumes increased complexity of supply processes and new requirements on logistic networks This trend of outsourcing has not stopped but is slowing down noticeably Additionally there is an increasing proportion of companies restoring business units that were outsourced before Reasons for turning back decisions are often to be found in missed goals It is not unusual that important cost factors were disregarded in the original basis of decision making In the meantime many companies have realized that it is easier to achieve stability of processes and therewith a control of costs by increasing their own contribution to production Especially in times of underutilized capacities like in the current crisis insourcing can be a strategic option

Anwendungspotenziale der

Blockchain-Technologie im Supply Chain Management Moritz Berneis, 2024-09-23 Die Ereignisse seit dem Jahr 2020 wie die weltweiten Lockdowns während der COVID 19 Pandemie und das Auflaufen der Ever Given im Suezkanal unterzogen Supply Chains einem beispiellosen Stresstest Es wurde deutlich dass das Management von Supply Chains ein wettbewerbsentscheidender Faktor ist Eine der wichtigsten aber auch schwierigsten Herausforderungen dabei ist es die Transparenz von Supply Chains zu erhöhen Transparenz ist zugleich eine inhärente Eigenschaft der Blockchain Technologie Bisherige Studien schreiben ihr ein enormes Potenzial zu durch ihre Unveränderlichkeit zur Verbesserung der Resilienz von Supply Chains beizutragen In diesem Buch werden die Möglichkeiten und Grenzen der Blockchain Technologie für das Supply Chain Management aufgezeigt Im Rahmen der Forschungsmethodik erfolgt eine umfassende Literaturliteraturaufarbeitung sowie Artefaktentwicklung die auf einem Design Science Research Ansatz basiert Dabei verdeutlichen empirische Untersuchungen die gegenwärtigen Herausforderungen des Supply Chain Managements in Deutschland Der Analytic Hierarchy Process ermöglicht anschließend ein Matching zwischen den Funktionalitäten der Blockchain Technologie und den Anforderungen des Supply Chain Managements Auf Basis der gewonnenen Erkenntnisse erfolgt eine exemplarische Konzeptentwicklung sowie Validierung durch Programmierung eines an das Supply Chain Management angepassten Blockchain Konzepts welches als hybride Blockchain bezeichnet werden kann

Adding Enterprise Value Oliver Schneider, 2010 Value creation is no longer achieved through a single company alone or through a network of local suppliers but rather through wide ranging even global supply chains This reduces the transparency of the benefits and risks of the various supply chain setups and activities used for improving the performance of the supply chain Such supply chain initiatives usually result in an investment by all supply chain partners involved including the respective Chief Financial Officer CFO The supply chain partners therefore need a tool to show what improvements they can provide in logistics generally the reduction of inventory and reduction of lead

time in terms of those financial variables that describe the value added to the company The connection between supply chain management and financial management is currently very important The integration of the two management levels is extremely important for the success of a supply chain initiative Showing the possible benefits and risks for all concerned is a pre requisite for assessing the economic value of the initiative and perceiving the win win situation This book and the Supply Chain Value Contribution SCVC method described therein provide An approach to showing the cause and effect of supply chain initiatives on supply chain performance and working capital utilization on the basis of the well established Supply Chain Operations Reference SCOR model A clear and traceable approach on how to measure and sell the value created by the resulting operational supply chain performance improvements The application of the SCVC method is described in two use cases Due to the comprehensive but pragmatic presentation of the content this book will be of value to both practitioners and academics alike

Die Steigerung des Unternehmenswertes durch Supply Chain Management: Darstellung und Diskussion wertorientierter Supply Chain Kennzahlen auf Grundlage des SCOR-Modells Lars Wochnik, 2014-12 Logistik und Supply Chain Management SCM werden zukünftig stärker nach ihrem Beitrag zur Erreichung der strategischen Unternehmensziele beurteilt In vielen Fällen bedeutet das, dass diese betrieblichen Funktionen verstärkt daran gemessen werden inwiefern sie zur Steigerung des Unternehmenswertes beitragen können Die Ausgangsthese dieser Arbeit ist, dass Logistik und SCM strategisch relevant sind, da sie die Wettbewerbsfähigkeit erhöhen und einen signifikanten Beitrag zur Steigerung des Unternehmenswertes leisten können Diese Annahme bedarf der theoretischen Fundierung und des Nachweises, um den aus dem SCM generierten Nutzen an Kunden und Unternehmensleitung kommunizieren zu können Zielsetzung dieser Arbeit ist es, somit den Beitrag des SCM zur Steigerung des Unternehmenswertes anhand des Economic Value Added (EVA) darzustellen, logistische Werttreiber zu identifizieren und damit Handlungsempfehlungen für logistische Fragestellungen auszusprechen sowie exemplarisch wertorientierte Kennzahlen bereit zu stellen

Causes of Supply Chain Disruptions Verena Brenner, 2015-01-27 Verena Brenner provides a systematic approach for the investigation, measurement and management of supply chain disruptions A terminological, theoretical and practical basis for the analysis of supply chain disruptions is developed to create a consistent and transferable research framework To better understand why certain supply chains are more susceptible to disruptions than others, this framework is then tested empirically in cold chain logistics Based on a survey with approximately 60 supply chain specialists from production, distribution and retail of food and pharmaceuticals, drivers for resilience and vulnerability of supply chains are identified by comparing how partnerships and transactions were organized Thereby, strategies for assuring the robustness of supply chains are depicted and connections to company internal risk management are highlighted

Handbook on Business Process Management 2 Jan vom Brocke, Michael Rosemann, 2014-08-28 Business Process Management (BPM) has become one of the most widely used approaches for the design of modern organizational and information systems The conscious treatment of business processes

as significant corporate assets has facilitated substantial improvements in organizational performance but is also used to ensure the conformance of corporate activities This Handbook presents in two volumes the contemporary body of knowledge as articulated by the world's leading BPM thought leaders This second volume focuses on the managerial and organizational challenges of BPM such as strategic and cultural alignment governance and the education of BPM stakeholders As such this book provides concepts and methodologies for the integration of BPM Each chapter has been contributed by leading international experts Selected case studies complement their views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM The second edition of this handbook has been significantly revised and extended Each chapter has been updated to reflect the most current developments This includes in particular new technologies such as in memory data and process management social media and networks A further focus of this revised and extended edition is on the actual deployment of the proposed theoretical concepts This volume includes a number of entire new chapters from some of the world's leading experts in the domain of BPM

Anwendung des SCOR-Modells zur Analyse der Supply Chain Rolf G. Poluha, 2010 Das Supply Chain Management stellt bereits seit einiger Zeit ein intensiv diskutiertes Thema sowohl in der betriebswirtschaftlichen Wissenschaft als auch in der unternehmerischen Praxis dar Ein Verfahren das dabei zunehmend an Bedeutung gewinnt ist das Supply Chain Operations Reference Model SCOR Modell des Supply Chain Council SCOR ist dabei sich zu einem De facto Standard zur Beschreibung und Analyse der Supply Chain zu entwickeln Trotz der zunehmenden Verbreitung und Bedeutung der praktischen Anwendung sind jedoch bislang noch keine wissenschaftlichen Studien verfügbar die das Modell und seine Struktur auf Gültigkeit hin untersucht haben In der vorliegenden Arbeit wird deshalb der Versuch unternommen einen explorativen Beitrag zur wissenschaftlichen Untersuchung des SCOR Modells zu leisten Zunächst werden die Supply Chain und das Supply Chain Management als Bezugsrahmen erläutert und darauf aufbauend SCOR vorgestellt Dabei wird sowohl auf die Evolution bis hin zur aktuellen Version 10.0 als auch auf Praxisbeispiele zum Einsatz des Modells eingegangen Im Rahmen der empirischen Untersuchung werden Daten von mehr als 70 Unternehmen aus Europa Nordamerika und Asien die innerhalb von Projekten in der Unternehmensberatung auf Grundlage eines quantitativen Fragebogens gesammelt wurden mittels statistischer Methoden gezielt ausgewertet und interpretiert Die gewonnenen Erkenntnisse dienen zum einen dazu Empfehlungen zur Verbesserung von SCOR herauszuarbeiten Weiterhin werden sie jedoch auch dazu herangezogen die aktuellen Grenzen des Modells zu verdeutlichen und weitergehende Entwicklungen und Anwendungsmöglichkeiten aufzuzeigen Schließlich haben sie das Ziel Anregungen zur weiteren Erforschung zu geben

Innovative Supply-Chain-Management-Konzepte Wanja Wellbrock, 2015-03-18 Wanja Wellbrock erstellt erstmalig ein Entwicklungsprozessmodell für SCM Innovationen leitet daraus selbstständig bzw in Kooperation mit der Unternehmenspraxis drei innovative Supply Chain Management Konzepte Tier n Management Value Added Assembly Supplier Controlled Sequencing ab und weist deren Anwendbarkeit in der Praxis nach

Sowohl in der Logistikforschung als auch in der Unternehmenspraxis besteht ein hoher Bedarf an innovativen Lösungen im Supply Chain Management. Das Entwicklungsprozessmodell basiert auf einer branchenübergreifenden Bedarfsanalyse und entsteht sowohl aus theoretischen als auch empirischen Ansätzen.

Digital Transformation in Semiconductor

Manufacturing Sophia Keil, Rainer Lasch, Fabian Lindner, Jacob Lohmer, 2020-05-26 This open access book reports on cutting edge electrical engineering and microelectronics solutions to foster and support digitalization in the semiconductor industry. Based on the outcomes of the European project iDev40 which were presented at the two first conference editions of the European Advances in Digital Transformation Conference EADCT 2018 and EADTC 2019 the book covers different multidisciplinary aspects related to digital transformation including technological and industrial developments as well as human factors research and applications. Topics include modeling and simulation methods in semiconductor operations supply chain management issues employee training methods and workplaces optimization as well as smart software and hardware solutions for semiconductor manufacturing. By highlighting industrially relevant developments and discussing open issues related to digital transformation the book offers a timely practice oriented guide to graduate students researchers and professionals interested in the digital transformation of manufacturing domains and work environments.

Supply Chain

Management Hartmut Werner, 2017-07-19 Das Geld liegt in der Schnittstelle. Gemäß dieser modernisierten betriebswirtschaftlichen These ist das Supply Chain Management in besonderer Weise dazu geeignet die Verbesserungspotenziale unternehmungseigener und netzwerkgerichteter Prozesse auszuschlüpfen. Hartmut Werner beschreibt in diesem Buch zunächst die Grundlagen des Supply Chain Managements sowie die Strategien zeitgemäßer Wertschöpfungsketten. Auf dieser Basis werden Instrumente vorgestellt die einer Umsetzung der zuvor diskutierten Strategien dienen. Diese Überlegungen münden in ein Controlling der Supply Chain. Das Buch ist sehr anwendungsorientiert konzipiert und stützt sich auf eine Vielzahl von Beispielen aus der Unternehmenspraxis.

IT Management in the Digital Age

Nils Urbach, Frederik Ahlemann, 2018-09-05 This book examines the massive changes currently taking place in the business world and commonly known under the label digitalization. In addition it describes the significant impacts of technological innovations on processes products services and business models. The digital transformation resulting from these developments leads to disruption for many enterprises and industries. While for many years IT departments mainly concentrated on fulfilling the requirements of business departments effectively and efficiently by means of high quality IT services and operations today's IT departments are increasingly expected to actively co design and co create the enterprise. This book describes how information technology enables innovation for businesses and how IT departments can proactively and in a timely manner collaborate with the business departments of their corporation to leverage these innovations. It also delineates the implications of digitalization for the structures processes and people in today's IT departments. IT leaders and managers who are responsible for corporate IT as well as practice oriented researchers will find valuable inspirations and

guidance in this book the central mission of which is to encourage and enable a more proactive role for IT in the digital transformation processes This book demonstrates the impact of digital transformation on IT organizations and their management It also presents potential risks for technology availability security and data protection The authors develop a vision of what IT management should look like in ten years if it is to continue playing an important role in the company The book seeks to motivate IT executives and managers with IT responsibility to actively adapt their thinking and their IT organizations before they are forced to react to external pressure Definitely worth reading Sven Kreimendahl Director Business Technology Services Campana Schott **Supply Chain Management** Holger Beckmann,2012-08-27 Supply Chain Management stellt im Wettbewerb der Wertschöpfungsketten für erfolgreiche Unternehmen eine zentrale Herausforderung dar Das Buch zeigt neben einer systematischen Darstellung des Konzeptes die wesentlichen Handlungsfelder auf die bei der Umsetzung zu beachten und anzugehen sind Es bietet die methodischen Grundlagen z B Potentialanalyse Supply Chain Design Softwareauswahl um diese Handlungsfelder erfolgreich zu bearbeiten Dabei werden sowohl die herausragenden Chancen als auch die Risiken und Umsetzungsbarrieren dargestellt und analysiert Als zusätzliche Orientierungspunkte stellt das Buch zahlreiche erfolgreiche Praxisbeispiele namhafter Unternehmen in Form von Fallstudien vor Zudem werden wesentliche Entwicklungslinien aufgezeigt die es bereits jetzt in den Supply Chain Strategien zu berücksichtigen gilt

Management für Ingenieure Günter Hachtel,Ulrich Holzbaur,2010-02-17 Das Buch führt in alle Managementbereiche ein die an der Schnittstelle zwischen Technik und Betriebswirtschaft wichtig sind Es ist damit sowohl als Lehrbuch für angehende Ingenieure Wirtschaftsingenieure und technische Betriebswirte als auch als Praxisleitfaden für Ingenieure in Unternehmensführung Betriebsleitung Produktion und Logistik geeignet Es deckt alle in der betrieblichen Praxis notwendigen Themen in Ergänzung zum allgemeinen Management ab Schwerpunkte sind Projektmanagement Qualität und Nachhaltigkeit Produktionsmanagement und Supply Chain Management **Supply Chain Management** Eric Sucky,2021-11-10 Supply Chain Management SCM bezeichnet the integration of business processes from the end user through original suppliers that provides products services and information that add value for customers Global Supply Chain Forum 1998 SCM basiert insbesondere auf Konzepten des Produktions und Logistikmanagements des Operations Research dem Einsatz von innovativen Informations und Kommunikationstechnologien sowie theoretischen und praktischen Erkenntnissen des Kooperationsmanagements Die Ausbildungsnachfrage in diesem Bereich ist hoch und dieses neue Managementkonzept hat inzwischen die klassischen produktionswirtschaftlichen Teildisziplinen der BWL majorisiert Vor diesem Hintergrund bietet dieses Lehrbuch eine wissenschaftlich fundierte Einführung in die Planung Steuerung und Kontrolle von unternehmensbergreifenden Wertschpfungssystemen **Prozessorientiertes Supply Chain Engineering** Holger Beckmann,2012-11-14 Supply Chain Management stellt im Wettbewerb der Wertschöpfungsketten für erfolgreiche Unternehmen eine zentrale Herausforderung dar Holger Beckmann stellt einen systematischen integralen Ansatz der

Logistikplanung bereit der die Grundlage für effektive und hoch effiziente Supply Chains bildet Der Autor präsentiert eine systematische Anleitung in welchen Schritten eine prozessorientierte Logistikplanung durchzuführen ist Mit dem Prozesskettenmodell wird ein Ansatz aufgezeigt der eine gezielte Analyse und Optimierung der Supply Chain ermöglicht Hierbei werden Basiskonzepte die Ansatzpunkte zur Optimierung der Supply Chain darstellen ausführlich beschrieben

Logistik als Erfolgspotenzial - The power of logistics Martin Göbl, Andreas Froschmayer, 2011-07-14 Logistik hat eine herausragende Bedeutung für den Unternehmenserfolg erlangt Bisher hat sich jedoch noch kein eindeutiges Verfahren etabliert das den Wertbeitrag logistischer Entscheidungen deutlich macht Das Buch soll diese Lücke schließen Dazu werden alle wertschöpfenden Einflussbereiche beschrieben und ein logistischer Businessplan entwickelt Ein Fallbeispiel gibt Anregungen zur Übertragung auf die jeweilige Unternehmenssituation Mit der zweisprachigen Darstellung Deutsch Englisch kann dieses Buch in weltweit tätigen Unternehmen und als Lehrmaterial für international ausgerichtete Studiengänge eingesetzt werden

Praxishandbuch Kostensenkungspläne Hendrik Vater, Hartmut Reinhard, 2012-10-04 Ausma und Dauer der globalen Rezession stellen Unternehmen quer durch alle Branchen vor enorme Herausforderungen und zwingen auch kurzfristig zum Handeln Unternehmen müssen jetzt die richtigen Maßnahmen ergreifen um gestärkt aus der Rezession hervorgehen zu können Kostensenkungspläne umfassen eine Vielzahl von Maßnahmen deren gemeinsames Ziel es ist Kosten zu senken und die Rendite des Unternehmens zu steigern Hierzu zählen beispielsweise Maßnahmen zur Ausnutzung von Rationalisierungsreserven zur Steigerung der Mitarbeitereffizienz oder Kostensenkungsvorgaben in Produktion Logistik oder Einkauf Kostensenkungspläne sind daher derzeit besonders en vogue allerdings sind sie aus dem Blickwinkel der Unternehmenspraxis eher als Dauerbrenner und nicht krisenbezogen zu werten Auch erfolgreiche und profitable Unternehmen legen regelmäßig Kostensenkungspläne auf um die eigene Profitabilität zu steigern oder zu sichern Das Buch vermittelt alle für Controller und Manager relevanten Kenntnisse für die Auflage Implementierung Nachverfolgung und Erfolgsmessung von Kostensenkungsplänen Im Vordergrund stehen hierbei nicht die steuerrechtlichen oder wirtschaftsrechtlichen Aspekte sondern ein betriebswirtschaftlicher und praxisorientierter Ansatz Explizit dargestellt werden insbesondere das effektive Programm Management das Management der Baseline der Einsatz von Benchmarks bilanzielle Konsequenzen und die Rolle der IT Dabei wird zwischen strategischen und operativen Maßnahmenfeldern sowie Maßnahmen zur Reduktion der Kapitalkosten unterschieden Aktuelle Praxisbeispiele sowie die Darstellung der Ergebnisse einer empirischen Untersuchung zu Kostensenkungsplänen in der Unternehmenspraxis runden das Handbuch ab Das Buch vermittelt somit alle für Controller und Manager relevanten Kenntnisse für die Auflage Implementierung Nachverfolgung und Erfolgsmessung von Kostensenkungsplänen und verschafft dem Leser einen kompakten Überblick mit einer Fülle konkreter Handlungsempfehlungen

Whispering the Techniques of Language: An Emotional Quest through **Spitzenleistungen Im Supply Chain Management**

In a digitally-driven earth wherever displays reign great and instant communication drowns out the subtleties of language, the profound strategies and emotional nuances concealed within words frequently go unheard. However, located within the pages of **Spitzenleistungen Im Supply Chain Management** a fascinating fictional treasure blinking with natural thoughts, lies a fantastic quest waiting to be undertaken. Composed by an experienced wordsmith, that charming opus invites visitors on an introspective journey, delicately unraveling the veiled truths and profound impact resonating within the material of each word. Within the mental depths with this emotional review, we will embark upon a sincere exploration of the book's primary themes, dissect its interesting writing model, and succumb to the powerful resonance it evokes strong within the recesses of readers' hearts.

<https://letsgetcooking.org.uk/About/browse/HomePages/Wedding%20Cake%20Frosting%20Recipe.pdf>

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Spitzenleistungen Im Supply Chain Management Introduction

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