

Availability Bias

- Bases a decision on recent information or events

Representativeness Bias

- Bases a decision on similarity to other situations

Anchoring and Adjustment Bias

- Bases a decision on incremental adjustment from a prior decision point

Framing Error

- Trying to solve a problem in the context in a positive or negative context

Confirmation Error

- Focusing on information that confirms a decision already made

Escalating Commitment

- Continuing a course of action even though it is not working

Takeaway 4: Issues in Managerial Decision Making**Creative Decision making:**

- Creativity is the generation of a novel idea or unique approach that solves a problem or crafts an opportunity
- Big-C creativity occurs when extraordinary things are done by exceptional people
- Little-C creativity occurs when average people come up with unique ways to deal with daily events and situations

Takeaway 4: Issues in Managerial Decision Making**Personal creativity drivers**

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David Halliday, Robert Resnick, Jearl Walker



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