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Michael J. Padilla



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Learning from Catastrophes Howard Kunreuther, Michael Useem, 2009-11-16 Events ranging from Hurricane Katrina to the global economic crisis have taught businesspeople an unforgettable lesson if you don't plan for extreme risk you endanger your organization's very survival But how can you plan for events that go far beyond anything that occurs in normal day to day business In Learning from Catastrophes two renowned experts present the first comprehensive strategic framework for assessing responding to and managing extreme risk Howard Kunreuther and Michael Useem build on their own breakthrough work on mitigating natural disasters extending it to the challenges faced by real world enterprises Along with the contributions of leading experts in risk management heuristics and disaster recovery they identify the behavioral biases and faulty heuristics that mislead decision makers about the likelihood of catastrophe They go on to identify the hidden links associated with extreme risks and present techniques for systematically building greater resilience into the organization The global best seller The Black Swan told executives that once in a lifetime events are far more common and dangerous than they ever realized Learning from Catastrophes shows them exactly what to do about it **The Lancet**, 1873

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